

Message Text

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ACTION ERDA-07

INFO OCT-01 EUR-12 ISO-00 ERDE-00 PM-03 NSC-05 SP-02 SS-15

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P 011220Z MAR 75

FM AMEMBASSY PARIS

TO SECSTATE WASHDC PRIORITY 7152

C O N F I D E N T I A L SECTION 01 OF 04 PARIS 05329

DEPT. NOTIFY ERDA/ASST. ADMIN. NELSON SIEVERING BY
TELEPHONE.

E.O. 11652: GDS

TAGS: TECH, IR

SUBJECT: UEA/IRAN AEO DRAFT AGREEMENT

THE FOLLOWING AGREEMENT WITH ATTACHMENTS A AND
B PROVIDED BY O'DONNELL TO SALMON:

"AGREEMENT BY AND BETWEEN THE ATOMIC ENERGY
ORGANIZATION OF IRAN (AEOI), URANIUM ENRICHMENT
ASSOCIATES (UEA) A PARTNERSHIP UNDER THE LAWS OF THE
STATE OF CALIFORNIA USA AND BECHTEL CORPORATION
(BECHTEL) A CORPORATION DULY FORMED UNDER THE LAWS
OF THE STATE OF CALIFORNIA.

"WHEREAS UEA WAS FORMED IN SEPTEMBER 1972, IN
RESPONSE TO A SUGGESTION MADE BY THE UNITED STATES
GOVERNMENT, TO STUDY THE FEASIBILITY OF THE ENTRY OF
PRIVATE ENTERPRIZE INTO THE CONSTRUCTION AND OPERATION
OF AN URANIUM ENRICHMENT PLANT TO PROVIDE ENRICHING
SERVICES TO THE UTILITY INDUSTRY IN THE UNITED STATES
AND ABROAD AND TO IMPLEMENT THE RESULTS OF THAT
STUDY; AND

"WHEREAS UEA DETERMINED THAT SUCH A PROJECT WAS
FEASIBLE AND CONDUCTED APPROPRIATE ENGINEERING
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STUDIES LOOKING TO THE CONSTRUCTION OF AN ENRICHMENT

PLANT WITH A CAPACITY OF 9 MILLION SEPARATIVE WORK
UNITS (SWUS) PER YEAR TO BE IN FULL PRODUCTION IN
MID-1983, UTILIZING PROVEN GASEOUS DIFFUSION
TECHNOLOGY; AND

"WHEREAS UEA HAS EXPENDED TO DATE APPROXIMATELY
\$7.5 MILLION IN IMPLEMENTING THE PROJECT AND ESTIMATES
THAT IN 1975 APPROXIMATELY AN ADDITIONAL \$45 MILLION
SHALL BE EXPENDED TO THIS END: AND

"WHEREAS THE UNITED STATES GOVERNMENT HAS INDICATED
THAT IT IS STUDYING RECOMMENDATIONS CONCERNING ITS
PARTICIPATION IN FACILITATING THE ENTRY
OF THE PRIVATE SECTOR INTO THE URANIUM ENRICHMENT
INDUSTRY; AND

"WHEREAS UEA IS NOT COMPOSED OF BECHTEL AS THE SOLE
PARTNER AND DESIRES THAT AEOI AND OTHERS ENTER INTO
THE UEA PARTNERSHIP TO ENABLE THE PROJECT TO PROCEED
IN THE MOST EFFECTIVE MANNER; AND

"WHEREAS AEOI IS PREPARED TO ENTER INTO SUCH A
PARTNERSHIP UPON THE TERMS AND CONDITIONS DESCRIBED
BELOW:

"NOW THEREFORE:

"1. AEOI WILL PARTICIPATE WITH BECHTEL AND OTHERS TO
BE SELECTED AS A PARTNER IN UEA FOR THE PURPOSE OF
IMPLEMENTING THE PROJECT DESCRIBED IN ATTACHMENT A.

"2. SUBJECT TO THE PROVISIONS OF PARAGRAPH 13
BELOW, AEOI WILL PROVIDE 20 PER CENT OF THE COMPLETED CAPITAL
COST OF THE UEA ENRICHMENT FACILITY DESCRIBED IN
ATTACHMENT A IN THE FORM OF DEBT AND EQUITY IN
ACCORDANCE WITH A SCHEDULE TO BE DEVELOPED BY UEA,
AND AEOI WILL ENTER INTO A CONTRACT FOR ENRICHING
SERVICES TO THE EXTENT OF 20 PER CENT OF THE PROJECTED ANNUAL
PLANT CAPACITY.

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"3. UEA AND BECHTEL AND ITS U.S. PARTNERS SHALL MAKE
REASONABLE EFFORTS TO CAUSE UEA TO ENTER INTO
APPROPRIATE TAKE OR PAY CONTRACTS WITH U.S.
CUSTOMERS SO THAT SUCH U.S. CUSTOMERS WILL BE
OBLIGATED TO TAKE THAT PROPORTION OF THE PROJECTED
ANNUAL CAPACITY OF THE UEA FACILITY AS THE CAPITAL
CONTRIBUTION FROM U.S. SOURCES BEARS TO THE TOTAL
CAPITAL OF THE COMPLETED FACILITY.

IF UEA AND THE U.S. PARTNERS SHALL BE UNABLE TO SECURE SUCH U.S. CUSTOMERS, THE OBLIGATIONS OF AEOI TO PROVIDE ADDITIONAL CAPITAL SHALL AT AEOI'S OPTION TERMINATE.

"4. AEOI WILL PROVIDE 20 PER CENT OF THE COST OF THE 1975 PHASE OF THE PROJECT WHICH COSTS ARE DESCRIBED IN ATTACHMENT B, AND WILL WITHIN 30 DAYS OF THE EXECUTION OF THIS AGREEMENT ADVANCE TO UEA \$5 MILLION, SUCH AMOUNT TO BE APPLIED TOWARD AEOI'S ULTIMATE EQUITY POSITION IN THE PROJECT.

"5. BECHTEL AND ITS U.S. PARTNERS WILL PROVIDE UP TO 40 PER CENT OF THE COST OF THE 1975 PHASE OF THE PROJECT (OF WHICH APPROXIMATELY \$800,000 HAD BEEN PROVIDED BY BECHTEL AS OF JANUARY 1, 1975); AND AN AMOUNT UP TO \$5 MILLION WILL BE ADVANCED BY BECHTEL AND ITS U.S. PARTNERS TO MATCH THE AEOI ADVANCE, SUCH AMOUNTS TO BE APPLIED TOWARD THE ULTIMATE EQUITY POSITION IN THE PROJECT OF BECHTEL AND ITS U.S. PARTNERS.

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"6. THE BALANCE OF THE FUNDS REQUIRED FOR THE 1975 PHASE ARE EXPECTED TO BE PROVIDED BY ADDITIONAL PARTNERS TO BE SELECTED BY UEA.

"7. AEOI AND BECHTEL SHALL DESIGNATE REPRESENTATIVES TO THE GOVERNING BOARD OF UEA WHICH SHALL MEET FROM

TIME TO TIME AT THE REQUEST OF ANY PARTNER.

"8. THE GOVERNING BOARD SHALL AGREE ON ACTION TO BE TAKEN AND EXPENDITURES TO BE MADE UNTIL SUCH TIME AS A SUCCESSOR CORPORATION IS FORMED BY UEA TO CARRY ON THE PROJECT.

"9. EACH OF THE PARTNERS OF UEA SHALL BECOME A SHAREHOLDER OF THE SUCCESSOR CORPORATION IN PROPORTION TO ITS INVESTMENT IN THE PROJECT WITH THE RIGHT TO HAVE REPRESENTATIVES ON THE BOARD OF DIRECTORS OF THE SUCCESSOR CORPORATION. THE VOTING RIGHTS OF EACH SHAREHOLDER AND ITS REPRESENTATIVES ON THE BOARD OF DIRECTORS SHALL BE PROPORTIONATE TO THEIR INVESTMENTS IN THE PROJECT; PROVIDED, HOWEVER, THAT SUCH VOTING RIGHTS OF ALL NON-UNITED STATES SHAREHOLDERS AND THEIR ELECTED REPRESENTATIVES SHALL NOT EXCEED 45 PER CENT OF THE TOTAL VOTING RIGHTS OR SUCH OTHER PERCENTAGE AS SHALL MEET THE REQUIREMENTS OF U.S. LAW.

"10. IT IS RECOGNIZED, HOWEVER, THAT IS MAY BE IN THE INTEREST OF ONE OR MORE PARTNERS TO ESTABLISH CONFIDENTIAL

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A LIMITED PARTNERSHIP OR OTHER ENTITIES TO CARRY ON ALL OR PART OF THE PROJECT PRIOR TO OR CONCURRENTLY WITH THE ESTABLISHMENT OF THE SUCCESSOR CORPORATION. IN ANY SUCH CASE, THE RIGHTS AND OBLIGATIONS OF EACH PARTNER SHALL BE CONSISTENT WITH THE PRINCIPLES SET FORTH IN THIS AGREEMENT.

"11. PENDING THE ESTABLISHMENT OF THE SUCCESSOR CORPORATION, THE GOVERNING BOARD OF UEA SHALL, AT ITS FIRST MEETING, FOLLOWING THE EXECUTION OF THIS AGREEMENT, AGREE AS TO THE PROCEDURES GOVERNING ITS DELIBERATIONS AND DECISIONS. SUCH PROCEDURES SHALL BE MODIFIED FROM TIME TO TIME AS MAY BE REQUIRED BY THE SITUATION THEN EXISTING. A TENTATIVE AGENDA WILL BE PROVIDED PRIOR TO ALL MEETINGS AND EACH PARTNER MAY DESIGNATE ITEMS TO BE INCLUDED THEREIN.

"12. EACH PARTNER OF UEA SHALL HAVE RIGHT OF ACCESS TO ALL INFORMATION RELATING TO THE PROJECT DEVELOPED OR TO BE DEVELOPED; SUBJECT, HOWEVER, TO THE LAWS AND REGULATIONS OF THE UNITED STATES GOVERNMENT IN FORCE FROM TIME TO TIME. ANY SUCH INFORMATION RECEIVED FROM UEA SHALL NOT BE TRANSMITTED TO ANY NON-PARTNER WITHOUT THE WRITTEN CONSENT OF THE GOVERNING BOARD OF UEA.

"13. NO PARTNER IS BOUND TO PROVIDE ADDITIONAL FUNDS BEYOND THOSE REQUIRED FOR THE 1975 PHASE OF THE PROJECT; NOR IS ANY PARTNER COMMITTED TO A CONTINUATION OF SUPPORT FOR THE PROJECT IF IT IS DETERMINED THAT THE ASSISTANCE REQUESTED FROM THE UNITED STATES GOVERNMENT WILL NOT BE MADE AVAILABLE IN A FORM COMPATIBLE WITH REQUIREMENTS OF THE FINANCIAL COMMUNITY AND OF UEA'S UTILITY CUSTOMERS.

"14. THIS AGREEMENT AND ITS IMPLEMENTATION SHALL BE SUBJECT TO THE LAWS AND REGULATIONS OF THE GOVERNMENTS OF THE UNITED STATES AND IRAN.

"ATOMIC ENERGY ORGANIZATION OF IRAN

BY: (PRESIDENT)

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"BY: (FOR BECHTEL CORPORATION AND AS AGENT OF URANIUM ENRICHMENT ASSOCIATES)

"ATTACHMENT A MARCH 1, 1975

"URANIUM ENRICHMENT ASSOCIATES#

#THE MATERIAL CONTAINED IN THIS MEMORANDUM IS BASED UPON INFORMATION AND ESTIMATES DEVELOPED TO DATE AND IS SUBJECT TO MODIFICATION AND CORRECTION AS ADDITIONAL INFORMATION AND ESTIMATES ARE DEVELOPED.

"BACKGROUND: UEA AS A PRIVATE INDUSTRY DEVELOPMENT WILL UTILIZE PROCESS DATA AND KNOW-HOW, AND CRITICAL PROCESS EQUIPMENT WHICH HAVE BEEN DEVELOPED BY THE U.S. ATOMIC ENERGY COMMISSION (USAEC), AND WHICH HAVE PROVEN RELIABLE AND SUCCESSFUL IN OVER MORE THAN 25 YEARS OF OPERATION. THE FIRST UEA PLANT IS SCHEDULED TO REACH FULL PRODUCTION CAPACITY OF 9 MILLION SEPARATIVE WORK UNITS PER YEAR (SWU/YR) IN MID-1983 AND WILL BE BASED ON THE GASEOUS DIFFUSION PROCESS (GDP), WHICH IS THE SAME AS THAT USED IN THE EXISTING U.S. GOVERNMENT PLANTS. A SITE FOR THE PLANT IS UNDER OPTION NEAR DOTHAN, ALABAMA. POWER FOR THE FACILITY WILL BE SUPPLIED BY A CONSORTIUM OF UTILITY COMPANIES IN SOUTHEAST UNITED STATES.

"THE ESTIMATED CAPITAL COST OF THE PLANT, BASED ON JANUARY 1974 VALUES, IS \$2,750,000,000.

"IRAN IS DESIROUS OF INSURING AVAILABILITY OF A SOURCE OF ENRICHING SERVICES SUITABLE FOR USE IN ITS OWN NUCLEAR REACTORS NOW PLANNED FOR CONSTRUCTION.

IRAN ALSO IS DESIROUS OF PARTICIPATING AS AN INVESTOR
IN THE PROPOSED UEA FACILITY DESCRIBED ABOVE.

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C O N F I D E N T I A L SECTION 3 OF 4 PARIS 5329

"CURRENT ACTIVITIES: UEA IS NOW ENGAGED IN A
SECOND PHASE OF THE URANIUM ENRICHMENT PLANT PROJECT
WHICH BEGAN IN 1974 AND WILL CONTINUE THROUGH MUCH
OF 1975. THE WORK UNDER WAY IS NECESSARY TO PERMIT
FULL PRODUCTION OPERATIONS BY THE UEA PLANT IN
MID-1983. COSTS FOR THIS PHASE HAVE BEEN ESTIMATED
TO RANGE FROM \$25 MILLION TO \$45 MILLION.

"IN ADDITION TO BECHTEL CORPORATION AND IRAN, IF
THIS PROPOSAL IS ACCEPTED SEVERAL OTHER ORGANIZATIONS,
BOTH U.S. AND NON-U.S., ARE EXPECTED TO JOIN IN THE
SUPPORT OF THIS EFFORT. THE FUNDS EXPENDED FOR THIS
PHASE WILL BE APPLIED AS PART OF THE CAPITAL COST OF
THE PLANT.

"FINANCING PLAN: FINANCING IS STRUCTURED AS 85
PERCENT DEBT AND 15 PERCENT EQUITY. DUE TO
RESTRICTIONS OF U.S. LAW, VOTING CONTROL OF THE
ENTERPRISE MUST BE HELD BY U.S. INVESTORS.
CONSEQUENTLY, VOTING EQUITY FOR NON-U.S. CUSTOMERS/
INVESTORS WILL NOT EXCEED 45 PERCENT.

"AS STRUCTURED, THE EQUITY WILL BE AT RISK, BUT THE
FORMATION DOCUMENTS AND THE OBLIGATIONS UNDER
CONTRACTS FOR ENRICHING SERVICES WILL NOT BIND THE

EQUITY PARTICIPANTS FOR MORE THAN THE 15 PERCENT OF
THE FINAL CAPITALIZATION.

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"NON-U.S. CLIENTS OF THE PLANT WILL BE EXPECTED TO
SUPPLY CAPITAL (EQUITY AND DEBT) IN THE SAME
PROPORTIONS THAT THEIR SHARE OF OFFTAKE OF THE
PLANTS BEARS TO TOTAL SCHEDULED CAPACITY. SUCH FUNDS
WILL BE MADE AVAILABLE TO UEA THROUGH MUTUALLY
APPROVED ARRANGEMENTS BETWEEN THE INVESTOR, OR ITS
BANK, AND U.S. BANKS TO BE NOMINATED BY UEA. SUCH
FUNDS WILL BE COMMITTED TO THE PROJECT ON A NON-
CANCELLABLE BASIS BUT WILL BE CONTROLLED BY THE U.S.
BANKS FOR THE ACCOUNT OF THE INVESTOR AND
RELEASED TO UEA IN ACCORDANCE WITH AN AGREED UPON
FORMULA.

"ALL NON-U.S. FINANCING SHALL BE FROM NON-U.S. SOURCES,
AND THE TERMS AND COST OF FINANCING SHALL BE FOR THE
ACCOUNT AND BENEFIT OF THE NON-U.S. CONTRACTING
PARTY.

"COST OF ENRICHING SERVICES: THE UEA PROJECT IS
STRUCTURED AS A MODIFIED COST OF SERVICE PROGRAM,
AND THE COST OF ENRICHING SERVICE TO THE CUSTOMERS
SHALL BE DETERMINED FOR ANY PERIOD BY DIVIDING THE
SUM OF ALL COSTS, INCLUDING RETURN ON EQUITY, BY
THE TOTAL OF SWU'S PRODUCED FOR THAT PERIOD.

"NON-U.S. CUSTOMERS WILL NOT BE CHARGED FOR
THE COST OF SERVICING DEBT SINCE EACH
CUSTOMER WILL MAKE ITS OWN ALLOWANCE FOR DEBT
SERVICE IN ACCORDANCE WITH ITS OWN ARRANGEMENTS.

"ORGANIZATION OF UEA: PRESENT PLANS CALL FOR AN
INITIAL ORGANIZATION IN THE FORM OF A PARTNERSHIP,
CONSORTIUM OR SIMILAR FORM OF LEGAL ENTITY. FORM OF
ORGANIZATION WILL BE DEPENDENT ON THE REQUIREMENTS
OF EXISTING LAWS, TAX STRUCTURE, RISK, LIABILITY,
AND OTHER BENEFITS AND REQUIREMENTS OF THE PROJECT.
MANAGEMENT AND POLICY CONTROL WILL BE THROUGH A
GOVERNING BOARD REPRESENTING THE EQUITY INTEREST.

"AT AN APPROPRIATE POINT IN DEVELOPMENT OF THE
PROJECT, BUT PRESUMABLY CLOSE TO INITIAL FULL-SCALE
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OPERATION OF THE PLANT, IT IS PLANNED TO INCORPORATE INTO A SINGLE URANIUM ENRICHMENT ASSOCIATES, INC. MANAGEMENT AND POLICY CONTROL WILL BE EXERCISED BY A BOARD OF DIRECTORS ELECTED BY THE STOCKHOLDERS.

"EVERY CONSIDERATION WILL BE GIVEN WITHIN THE LAWS OF THE UNITED STATES TO PERMIT AND ENCOURAGE PARTICIPATION OF IRANIAN NATIONALS IN THE MANAGEMENT AND IN THE OPERATING STAFF OF UEA.

"RETURN ON EQUITY: UEA WILL PAY AN ANNUAL RETURN TO INVESTORS OF NOT LESS THAN 15 PERCENT OF THE TOTAL FINAL EQUITY. SUCH PAYMENT SHALL BE NET OF TAX ON INCOME OF UEA, AND THE RATE OF ANNUAL RETURN SHALL BE SUBJECT TO ESCALATION IN ACCORDANCE WITH A MUTUALLY AGREED FORMULA GIVING ALLOWANCE TO CURRENT INTEREST RATES, CURRENT RETURN ON INVESTMENTS IN U.S. UTILITIES, AND OTHER APPROPRIATE MEASURES OF INVESTMENT RETURN AS ARE CURRENT FOR THE YEAR IN WHICH PAYMENT IS MADE OF RETURN ON INVESTMENT IN UEA.

"U.S. GOVERNMENT ASSISTANCE: UEA HAS SOLICITED THE ASSISTANCE OF THE U.S. GOVERNMENT IN SEVERAL SPECIFIC AREAS ON THE PREMISE THAT THE NECESSARY SERVICE CONTRACTS CANNOT BE EXECUTED NOR THE NECESSARY U.S. FINANCING ARRANGED WITHOUT SUCH ASSISTANCE. THE U.S. GOVERNMENT THROUGH ITS COGNIZANT AGENCY, THE ENERGY RESEARCH AND DEVELOPMENT ADMINISTRATION, IS NOW ENGAGED IN INTENSIVE DISCUSSIONS WITH UEA ON THESE REQUESTS AND IT CAN BE REASONABLY ASSURED THAT MUTUALLY ACCEPTABLE AGREEMENTS WILL BE COMPLETED IN 1975.

"ATTACHMENT B MARCH 1, 1975

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C O N F I D E N T I A L SECTION 4 OF 4 PARIS 5329

"URANIUM ENRICHMENT ASSOCIATES BUDGET - 1975

ALTERNATIVES

I. PROJECT MANAGEMENT	\$ 3,040,000	\$ 5,090,000
II. ENRICHMENT SERVICES		
CONTRACTING	650,000	780,000
III. FINANCING	220,000	350,000
IV. GOVERNMENT RELATIONSHIPS	430,000	430,000
V. SITE AND POWER OPTIONS	1,740,000	4,700,000
VI. ENGINEERING	15,620,000	27,780,000
SUBTOTAL	\$21,700,000	\$39,130,000
CONTINGENCY AT 15 PERCENT	3,300,000	5,870,000
TOTAL	\$25,000,000	\$45,000,000

"URANIUM ENRICHMENT ASSOCIATES SCOPE OF WORK - 1975

I. MANAGEMENT

- A. GENERAL MANAGEMENT
- B. CONCLUDE AGREEMENTS, WITH PARTNERS AND ESTABLISH SUCCESSOR ORGANIZATION.
- C. INITIATE STAFFING OF SUCCESSOR ORGANIZATION.
- D. INITIATE TRANSFER OF FUNCTIONS TO SUCCESSOR ORGANIZATION.
- E. EXECUTIVE CONTRACT FOR ENGINEERING AND CONSTRUCTION.
- F. INITIATE PUBLIC INFORMATION AND PUBLIC

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RELATIONS PROGRAM.

II. ENRICHMENT SERVICES CONTRACTING

- A. SECURE LETTER AGREEMENTS FOR 75 PERCENT OR MORE OF PLANT CAPACITY.
- B. COMPLETE DRAFT OF DEFINITIVE CONTRACTS FOR COMESTIC AND FOREIGN CUSTOMERS.
- C. SECURE DEFINITIVE CONTRACTS FOR 75 PERCENT OR MORE OF PLANT CAPACITY.

III. FINANCING

- A. UNDERTAKE NEGOTIATIONS FOR INTERIUM (CONSTRUCTION)

FINANCING.

B. OBTAIN COMMITMENTS FOR LONG-TERM LENDERS.

IV. GOVERNMENT RELATIONSHIPS

A. COMPLETE NEGOTIATIONS FOR FEDERAL GOVERNMENT SUPPORT WITH ERDA'S PROJECT BOARD FOR PRIVATE URANIUM ENRICHMENT.

B. CONCLUDE AGREEMENTS WITH U.S. GOVERNMENT/ERDA PER "A" ABOVE.

C. ESTABLISH CONTINUING BASIS FOR ERDA TECHNICAL SUPPORT.

D. ESTABLISH BASIS AND UNDERTAKE NEGOTIATIONS FOR ERDA COMPONENT SUPPLY.

E. NEGOTIATE WITH ERDA FOR OPERATING STAFF TRAINING AT GOVERNMENT-OWNED FACILITIES.

F. NEGOTIATE WITH ERDA FOR EQUIPMENT PROTOTYPE TESTING.

V. SITE AND POWER OPTIONS

A. CONTINUE DEVELOPMENT OF POWER SUPPLY.

B. CONCLUDE POWER SUPPLY CONTRACT.

C. PERFORM SITE BOUNDARY AND TOPOGRAPHIC SURVEYS.

D. DEVELOP DETAILED SITE PLOT PLAN.

VI. ENGINEERING

A. DEVELOP DETAILED ENGINEERING WORK PLAN AND SCHEDULES.

B. PREPARE AND SUBMIT ENVIRONMENTAL REPORT (ER) AND PRELIMINARY SAFETY ANALYSIS REPORT (PSAR).

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C. COMPLETE DESIGN STUDIES FOR ALL MAJOR COMPONENTS OF CASCADE.

D. COMPLETE ENGINEERING EFFORTS REQUIRED TO INITIATE SITE PREPARATION IN 1976.

E. INITIATE DEVELOPMENT CONTRACTS FOR ALL MAJOR COMPONENTS.

F. DEVELOP COMPREHENSIVE CONSTRUCTION PLAN AND PROCEDURES.

G. AWARD CONTRACTS FOR AREA SUPPORT STUDIES.

H. PREPARE DETAILED CONSTRUCTION CONTRACTS FOR PROJECT.

I. OBTAIN PROPOSALS AND AWARD PURCHASE ORDERS AND CONTRACTS PER THE PROJECT SCHEDULE.

J. PROVIDE THE EXPEDITING, INSPECTION AND TRAFFIC FUNCTIONS TO SUPPORT THE PROJECT SCHEDULE.

K. IMPLEMENT INTEGRATED PROJECT MANAGEMENT AND CONTROL SYSTEM."

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Message Attributes

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